

# SS723 and SSM221 Strategy and Planning

View Online



---

[1]

Joyce, Paul and Dawsonera, 1. Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[2]

Joyce, Paul, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[3]

A. Walker, '2. Chapter 4 of Social Planning: a Strategy for Socialist Welfare', in Social planning: a strategy for socialist welfare, vol. Aspects of social policy, Oxford: Blackwell, 1984.

[4]

O. E. Hughes, '3. Chapter 10 "Strategic Management"', in Public management and administration: an introduction, 4th ed., Basingstoke: Palgrave Macmillan, 2012.

[5]

Mike Hudson, '4. Managing without profit', in Managing without profit: the art of managing third-sector organizations, London: Penguin in association with Directory of Social Change, 1995.

[6]

'5. Chapter 2 "The Process of Strategy Development in the Public Sector"', in Exploring public sector strategy, Harlow: Financial Times Prentice Hall, 2001.

[7]

H. Thomas, '6. Chapter 11 "Public Participation in Planning"', in British planning policy in transition: planning in the Major years, vol. The natural and built environment series, London: UCL Press, 1996.

[8]

P. Healey, '7. Chapter 9 "Systemic institutional design for collaborative planning"', in Collaborative planning: shaping places in fragmented societies, 2nd ed., vol. Planning, environment, cities, Basingstoke: Palgrave Macmillan, 2006 [Online]. Available: [https://staff.brighton.ac.uk/is/learningandteaching/DigRes/DigitalReserve/SS723\\_healey\\_pa\\_systemic\\_institutional.pdf](https://staff.brighton.ac.uk/is/learningandteaching/DigRes/DigitalReserve/SS723_healey_pa_systemic_institutional.pdf)

[9]

'International Journal of Public Sector Management'.

[10]

'Public administration'.

[11]

'Public finance and management'.

[12]

'Public management'.

[13]

'Public management review'.

[14]

'Strategy'.

[15]

'Strategy and leadership'.

[16]

P. Joyce, Strategic management in the public sector, vol. Routledge masters in public management. London: Routledge, 2015.

[17]

P. Joyce, Strategic management in the public sector, vol. Routledge masters in public management. London: Routledge, 2015 [Online]. Available: <https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9781315740355>

[18]

Joyce, Paul, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[19]

Joyce, Paul and Dawsonera, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999 [Online]. Available: <http://www.dawsonera.com/guard/protected/dawson.jsp?name=University%20of%20Brighton&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780335231966>

[20]

Andrews, Rhys, Strategic management and public service performance. Basingstoke: Palgrave Macmillan, 2012.

[21]

Andrews, Rhys and Dawsonera, Strategic management and public service performance. Basingstoke: Palgrave Macmillan, 2012 [Online]. Available: <https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780230349438>

[22]

P. Haynes, Managing complexity in the public services, 2nd edition. London: Routledge, 2015.

[23]

P. Haynes, Managing complexity in the public services, 2nd edition. London: Routledge, 2015 [Online]. Available: <https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9781315816777>

[24]

P. F. Boxall and J. Purcell, Strategy and human resource management, 4th edition., vol. Management, work and organisations. London: Macmillan Education, 2016.

[25]

Burnham, June and Horton, Sylvia, Public management in the United Kingdom: a new introduction. Basingstoke: Palgrave Macmillan, 2012.

[26]

Coulter, Mary K., Strategic management in action, 5th ed., International ed. Upper Saddle River, N.J.: Pearson Education, 2010.

[27]

Cummings, Stephen and Wilson, David A., Images of strategy. Oxford: Blackwell, 2003.

[28]

David, Fred R., Strategic management: concepts and cases, 13th ed., Global ed. Boston, [Mass.]: Pearson, 2011.

[29]

Finlay, Paul N., Strategic management: an introduction to business and corporate strategy. Harlow: Financial Times Prentice Hall, 2000.

[30]

Fisher, C. M., Resource allocation in the public sector: values, priorities, and markets in the management of public services. London: Routledge, 1998.

[31]

Furrer, Olivier, Corporate level strategy: theory and applications. Abingdon: Routledge, 2011.

[32]

Grant, Robert M., Contemporary strategy analysis: text and cases, 8th ed. Hoboken, N.J.: Wiley, 2013.

[33]

Hambleton, Robin and University of Bristol, Rethinking policy planning: a study of planning systems linking central and local government, vol. SAUS study. (Bristol): University of Bristol, School for Advanced Urban Studies, 1986.

[34]

Haynes, Philip, Managing complexity in the public services, vol. Managing the public services. Maidenhead: Open University Press, 2003.

[35]

Haynes, Philip and Dawsonera, Managing complexity in the public services, vol. Managing the public services. Maidenhead: Open University Press, 2003 [Online]. Available: <http://www.vlebooks.com/vleweb/product/openreader?id=Brighton&isbn=9780335225736>

[36]

Haynes, Philip, Complex policy planning: the government strategic management of the social care market. Aldershot: Ashgate, 1999.

[37]

Healey, Patsy, Collaborative planning: shaping places in fragmented societies, 2nd ed., vol. Planning, environment, cities. Basingstoke: Palgrave Macmillan, 2006.

[38]

Hughes, Owen E., Public management and administration, 4th ed. Basingstoke: Palgrave Macmillan, 2012.

[39]

Hussey, D. E., Introducing corporate planning: guide to strategic management, 4th ed. Oxford: Pergamon Press, 1991.

[40]

Hussey, D. E., Strategic management: from theory to implementation, 4th ed. Oxford: Butterworth-Heinemann, 1998.

[41]

Ireland, R. Duane, Hoskisson, Robert E., and Hitt, Michael A., The management of strategy: concepts, 10th ed. [Mason, Ohio]: South-Western, 2013.

[42]

K. Isaac-Henry, 'Strategic management in the public services', in Public management in

Britain, Basingstoke: Macmillan, 1999.

[43]

Jenkins, Mark and Ambrosini,  
Ve

ronique, Strategic management: a multi-perspective approach. Basingstoke: Palgrave, 2002.

[44]

Johnson, Gerry, Scholes, Kevan, Whittington, Richard, and Dawsonera, Exploring corporate strategy: text & cases, 8th ed. Harlow: Financial Times Prentice Hall, 2008.

[45]

Johnson, Gerry, Scholes, Kevan, and Whittington, Richard, Exploring corporate strategy: text & cases, 8th ed. Harlow: Financial Times Prentice Hall, 2008.

[46]

Johnson, Gerry, Whittington, Richard, Scholes, Kevan, and Pyle, Steve, Exploring strategy: Text & cases, 9th ed. Harlow: Pearson Education, 2011.

[47]

G. Johnson, R. Whittington, D. Angwin, P. Regner, and K. Scholes, Exploring strategy: text & cases, 10th edition. Harlow, England: Pearson, 2013 [Online]. Available: <https://ezproxy.brighton.ac.uk/login?url=https://ebookcentral.proquest.com/lib/ubrighton/detail.action?docID=5138114>

[48]

Johnson, Gerry and Scholes, Kevan, Exploring public sector strategy. Harlow: Financial Times Prentice Hall, 2001.

[49]

Joyce, Paul, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[50]

Joyce, Paul and Dawsonera, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[51]

Joyce, Paul and Woods, Adrian, Strategic management: a fresh approach to developing skills, knowledge and creativity. London: Kogan Page, 2001.

[52]

Mintzberg, Henry, The rise and fall of strategic planning. London: Financial Times Prentice Hall, 2000.

[53]

Mintzberg, Henry, Ahlstrand, Bruce W., and Lampel, Joseph, Strategy safari: the complete guide through the wilds of strategic management, 2nd ed. Harlow: Pearson Education, 2009.

[54]

Porter, Michael E., Competitive strategy: techniques for analyzing industries and competitors. London: Free Press, 2004.

[55]

Andrews, Rhys, Strategic management and public service performance. Basingstoke: Palgrave Macmillan, 2012.

[56]

Andrews, Rhys and Dawsonera, Strategic management and public service performance. Basingstoke: Palgrave Macmillan, 2012 [Online]. Available:



<https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780230349438>

[57]

Sadler, Philip, Strategic management, 2nd ed., vol. MBA masterclass series. London: Kogan Page, 2003.

[58]

Suchman, Lucille Alice, Human-machine reconfigurations: plans and situated actions, 2nd ed. Cambridge: Cambridge University Press, 2007.

[59]

Stacey, Ralph D., Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011.

[60]

Stacey, Ralph D. and Dawsonera, Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011 [Online]. Available: <https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780273725619>

[61]

Thompson, Arthur A. and Strickland, A. J., Strategic management: concepts and cases, 13th ed. Boston, [Mass.]: McGraw-Hill, 2004.

[62]

Walker, Alan, Social planning: a strategy for socialist welfare, vol. Aspects of social policy. Oxford: Blackwell, 1984.

[63]

Whittington, Richard, What is strategy: and does it matter?, 2nd ed. London: Thomson Learning, 2001.

[64]

R. Whittington, E. Molloy, M. Mayer, and A. Smith, 'Practices of Strategising/Organising', Long Range Planning, vol. 39, no. 6, pp. 615-629, Dec. 2006, doi: 10.1016/j.lrp.2006.10.004.

[65]

Wit, Bob de and Meyer, Ron, Strategy: process, content, context, 4th ed. Andover: Cengage Learning EMEA, 2010.

[66]

HM Government, 'UK Drug Strategy 2010'. .

[67]

Cabinet Office, 'The National Security Strategy - a strong Britain in an age of uncertainty', 2010. [Online]. Available: <https://www.gov.uk/government/publications/the-national-security-strategy-a-strong-britain-in-an-age-of-uncertainty>

[68]

'West Sussex County Council: Environment Strategy'. .

[69]

'Brighton & Hove Housing Strategy'. .

[70]

'Brighton & Hove Connected - previously Brighton & Hove Strategic Partnership'. [Online].

Available: <http://www.bandhsp.co.uk/>

[71]

OECD, 'OECD Skills Strategy - Better Skills, Better Jobs, Better Lives: A Strategic Approach', 2012. [Online]. Available: <http://skills.oecd.org/documents/oecdskillsstrategy.html>

[72]

OECD, 'OECD Green Growth Strategy - Green growth and sustainable development'. [Online]. Available: <http://www.oecd.org/greengrowth/towardsgreengrowth.htm>

[73]

'Innovation Strategy - OECD'. [Online]. Available: <http://www.oecd.org/site/innovationstrategy/>

[74]

WHO, 'Global Strategy for Women's and Children's Health'. [Online]. Available: <http://www.who.int/life-course/partners/global-strategy/global-strategy-2016-2030/en/>

[75]

World Bank, 'Malawi'. [Online]. Available: <http://www.worldbank.org/en/country/malawi>

[76]

Haynes, Philip, Complex policy planning: the government strategic management of the social care market. Aldershot: Ashgate, 1999.

[77]

Healey, Patsy, Collaborative planning: shaping places in fragmented societies, 2nd ed., vol. Planning, environment, cities. Basingstoke: Palgrave Macmillan, 2006.

[78]

B. Hudson, 'Community Care Planning: Incrementalism to Rationalism?', *Social Policy & Administration*, vol. 26, no. 3, pp. 185–200, Sep. 1992, doi: 10.1111/j.1467-9515.1992.tb00378.x.

[79]

Hughes, Owen E., *Public management and administration*, 4th ed. Basingstoke: Palgrave Macmillan, 2012.

[80]

Hussey, D. E., *Introducing corporate planning: guide to strategic management*, 4th ed. Oxford: Pergamon Press, 1991.

[81]

Mintzberg, Henry, Ahlstrand, Bruce W., and Lampel, Joseph, *Strategy safari: the complete guide through the wilds of strategic management*, 2nd ed. Harlow: Pearson Education, 2009.

[82]

Stacey, Ralph D., *Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations*, 6th ed. Harlow: Financial Times Prentice Hall, 2011.

[83]

Stacey, Ralph D. and Dawsonera, *Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations*, 6th ed. Harlow: Financial Times Prentice Hall, 2011 [Online]. Available: <https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780273725619>

[84]

Stacey, Ralph D., *Managing chaos: dynamic business strategies in an unpredictable world*. London: Kogan Page, 1992.

[85]

Walker, Alan, *Social planning: a strategy for socialist welfare*, vol. *Aspects of social policy*. Oxford: Blackwell, 1984.

[86]

Healey, Patsy, *Collaborative planning: shaping places in fragmented societies*, 2nd ed., vol. *Planning, environment, cities*. Basingstoke: Palgrave Macmillan, 2006.

[87]

Joyce, Paul and Dawsonera, *Strategic management for the public services*, vol. *Managing the public services*. Buckingham: Open University Press, 1999 [Online]. Available: <http://www.dawsonera.com/guard/protected/dawson.jsp?name=University%20of%20Brighton&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780335231966>

[88]

Joyce, Paul and Dawsonera, *Strategic management for the public services*, vol. *Managing the public services*. Buckingham: Open University Press, 1999 [Online]. Available: <http://www.dawsonera.com/guard/protected/dawson.jsp?name=University%20of%20Brighton&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780335231966>

[89]

Hudson, Mike and Directory of Social Change, *Managing without profit: leadership, management and governance of third sector organisations*, 3rd ed. London: Directory of Social Change, 2009.

[90]

Joyce, Paul and Dawsonera, *Strategic management for the public services*, vol. *Managing the public services*. Buckingham: Open University Press, 1999.

[91]

Joyce, Paul, Strategic management for the public services, vol. Managing the public services. Buckingham: Open University Press, 1999.

[92]

Leach, Steve, Stewart, John, and Walsh, Kieron, The changing organisation and management of local government, vol. Government beyond the centre. Basingstoke: Macmillan, 1994.

[93]

Mintzberg, Henry, Structure in fives: designing effective organizations. Englewood Cliffs, N.J.: Prentice-Hall International, 1983.

[94]

Morgan, Gareth, Images of organization, Updated ed. London: SAGE, 2006.

[95]

Pugh, D. S., Organization theory: selected classic readings, 5th ed. London: Penguin, 2007.

[96]

R. Andrews, G. A. Boyne, J. Law, and R. M. Walker, 'Strategy Implementation and Public Service Performance', *Administration & Society*, vol. 43, no. 6, pp. 643-671, Sep. 2011, doi: 10.1177/0095399711412730.

[97]

Stacey, Ralph D., Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011.

[98]

Stacey, Ralph D. and Dawsonera, Strategic management and organisational dynamics: the

challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011 [Online]. Available:  
<https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780273725619>

[99]

Haynes, Philip, Complex policy planning: the government strategic management of the social care market. Aldershot: Ashgate, 1999.

[100]

Mintzberg, Henry, The rise and fall of strategic planning. London: Financial Times Prentice Hall, 2000.

[101]

Schneider, Gerald and  
Universita

..

t

Zu

..

rich, Time, planning, and policy making: an evaluation of a complex relationship. Bern: P. Lang, 1991.

[102]

C. W. Lee and Z. Romano, 'Democracy's New Discipline: Public Deliberation as Organizational Strategy', *Organization Studies*, vol. 34, no. 5-6, pp. 733-753, May 2013, doi: 10.1177/0170840613479233.

[103]

'The power of participation: PRA and policy', *IDS Policy Briefing*, no. 7, 1996 [Online]. Available:

<http://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/280/rc469.pdf?sequence=1>

[104]

Cooke, Bill and Kothari, Uma, Participation: the new tyranny? London: Zed Books, 2001.

[105]

'International journal of public sector management', vol. 16, no. 6, 2003.

[106]

Barnes, Marian, Newman, Janet, and Sullivan, Helen, Power, participation and political renewal: case studies in public participation. Bristol: Policy, 2007.

[107]

A. Cornwall and J Gaventa, 'From users to choosers to makers and shapers: repositioning participation in development Brighton: IDS'. Institute of Development Studies, Brighton, 2000.

[108]

R. McGee and A. Norton, 'Participation in poverty reduction strategies : a synthesis of experience'. Institute of Development Studies, Brighton, 2000.

[109]

National Audit Office, 'Getting Citizens Involved: Community Participation in Neighbourhood Renewal'. National Audit Office, London, 2004.

[110]

Rifkin, Susan B., Lewando-Hundt, Gillian, Draper, A. K., and Health Development Agency, Participatory approaches in health promotion and health planning: a literature review. London: Health Development Agency, 2000 [Online]. Available: <http://www.apho.org.uk/resource/item.aspx?RID=82420>

[111]



Skidmore, Paul, Bound, Kirsten, Lownsborough, Hannah, and Joseph Rowntree Foundation, Community participation: who benefits? York: Joseph Rowntree Foundation, 2006.

[112]

H. Thomas, 'Public participation in planning', in British planning policy in transition: planning in the Major years, vol. The natural and built environment series, London: UCL Press, 1996 [Online]. Available: [https://student.brighton.ac.uk/Module\\_docs/digital\\_reserve/Health%20and%20Social%20Science/SS723/SS723\\_thomas\\_hu.pdf](https://student.brighton.ac.uk/Module_docs/digital_reserve/Health%20and%20Social%20Science/SS723/SS723_thomas_hu.pdf)

[113]

PARIS21 Secretariat, 'A guide to designing a National Strategy for the Development of Statistics'. 2004 [Online]. Available: [http://siteresources.worldbank.org/SCBINTRANET/Resources/NSD\\_Guide-Nov04.pdf](http://siteresources.worldbank.org/SCBINTRANET/Resources/NSD_Guide-Nov04.pdf)

[114]

Haynes, Philip, Complex policy planning: the government strategic management of the social care market. Aldershot: Ashgate, 1999.

[115]

Mintzberg, Henry, The rise and fall of strategic planning. London: Financial Times Prentice Hall, 2000.

[116]

Taylor, Marilyn and Balloch, Susan, Partnership working: policy and practice. Bristol: Policy Press, 2001.

[117]

Birkin, Mark, Intelligent GIS: location decisions and strategic planning. Cambridge: GeoInformation International, 1996.

[118]

Gatrell, Anthony C.,

Lo

..

yto

..

nen, Markku, and European Science Foundation, GIS and health, vol. GISDATA. London: Taylor & Francis, 1998.

[119]

'Systems and Complex Systems Approaches - Applied Social Science, University of Brighton'. [Online]. Available:

<http://about.brighton.ac.uk/cupp/projects/complex-systems.html>

[120]

Haynes, Philip, Managing complexity in the public services, vol. Managing the public services. Maidenhead: Open University Press, 2003.

[121]

The Donella Meadows Institute, 'Leverage Points: Places to Intervene in a System'.

[Online]. Available:

<http://www.donellameadows.org/archives/leverage-points-places-to-intervene-in-a-system/>

[122]

Seddon, John, Systems thinking in the public sector: the failure of the reform regime - and a manifesto for a better way. Axminster: Triarchy, 2008.

[123]

Stacey, Ralph D., Strategic management and organisational dynamics: the challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011.

[124]

Stacey, Ralph D. and Dawsonera, Strategic management and organisational dynamics: the

challenge of complexity to ways of thinking about organisations, 6th ed. Harlow: Financial Times Prentice Hall, 2011 [Online]. Available:  
<https://www.dawsonera.com/guard/protected/dawson.jsp?name=https://idp.brighton.ac.uk/shibboleth&dest=http://www.dawsonera.com/depp/reader/protected/external/AbstractView/S9780273725619>